

CAMPAIGN PLANNING: OPERATIONAL ENVIRONMENT RESEARCH

IW331

INSTRUCTOR: Capt Some

DESCRIPTION: This lesson is divided into two sections. The first is an informal lecture on Operational Environment Research (OER) and concentrates on the needs of the information warrior in OER. The second part is an exercise which requires student research using any available method, i.e. library, intel, INTERNET, etc.

METHODOLOGY: Informal Lecture, Exercise/1.5 Hours

OBJECTIVE: The objective of this lesson is for each student to comprehend the unique demands of information warfare on Operational Environment Research (OER).

SAMPLES OF BEHAVIOR:

1. Describe where/when OER takes place in the Campaign Planning process.
2. Discuss operational environment research from an information warfare perspective.
3. Summarize the political/military situation in the Tunisia/Libya scenario.
4. Describe the characteristics of the Tunisia/Libya scenario that are of particular interest to the information warrior.

REQUIRED READINGS: None

RECOMMENDED READINGS:

1. *Joint Publication 3-56.1: Command and Control for Joint Air Operations*, Chapter III. Instructional Circular pages 330-H-1 through 330-H-8.

APPENDIX

Exercise Binder Overview

INFORMATION WARFARE PLANNING EXERCISE PLANNING

DOCUMENTS: This is merely a list/index of the documents in the notebook. At the end of the exercise, please ensure that the documents are placed back in this notebook in the order listed here. (Simplifies inventory and updates.)

IWAC JOINT STRATEGIC CAPABILITIES PLAN (IWAC-JSCP): The JSCP (pronounced JAY-SCAP) “contains the strategic concept to support the national security objective and military objectives derived, and gives guidance to the CINCs and the Chiefs of the Services for accomplishing military tasks, based on projected military capabilities and conditions during the short-range period. It apportions forces and lift assets available for planning.” (AFM 10-401) This is a VERY strategic level document. It is invaluable in providing direction to the CINCs. As such, it gives planners their direction in determining objectives and strategies and helps them ensure that what they are doing is in line with the desires of the country’s leaders.

Of particular note are pages:

- B-1 Objectives and National Military Strategy
- E-1 - E-5 Highlights general information about the JSCP and gives regional objectives, strategies and tasks.

US MEDITERANEAN COMMAND MEMORANDUM FOR STAFF: Provides initial guidance from CINCMED to his staff. Of particular note are pages ENC 1-1 and ENC 1-2 (ASSUMPTIONS and PLANNING CONSIDERATIONS).

USMEDCOM THEATER CAMPAIGN PLAN 001 (First Draft): This is an initial draft of the CINC’s plan. It is here that the individual component commanders can find guidance for their plans. It contains a wealth of information. Of particular note are pages:

- 2 - 3: Strategic objectives and tasks
- 7 - 9 Strategic concept, Theater objectives, and Phases/timing
- J-2-2 Command relationships diagram
- M-2 - M-3 Maps

USAFMED PLANNING CONCEPTS: (Still under development—will be available later this week.) This is from the Air Force component commander. According to the USMEDCOM THEATER CAMPAIGN PLAN the AFFOR is the JFACC (p 7). Therefore, this is your boss’ and your plan! It’s pretty short and worth the read. Especially note page 1—MISSION and CONCEPTS OF OPERATIONS.

USARMED PLANNING CONCEPTS & USNAVMED PLANNING CONCEPTS:

The Army and Navy counterparts to the USAFMED PLANNING CONCEPTS. These are useful if you want to see what the other services are doing or draw on their areas of expertise.

USMEDCOM/J-2 INTELLIGENCE ESTIMATE OF THE SITUATION: This volume contains most of what you will need to know for the coming week. The information in this document supersedes any other source except the situation briefs. Everyone should read this to enhance their familiarization with the exercise.

MEDCOM CONTINGENCY TARGET LIST USMEDCOM/J2: A list of targets organized by target sets. This may be useful in sparking ideas for a plan.

JOINT OPERATION PLANNING AND EXECUTION SYSTEM VOLUME II PLANNING FORMATS AND GUIDANCE: APPENDIX 3 TO ANNEX C: This is an extract from the actual JOPES. It is the Information Warfare appendix and provides guidance for preparation of the Information Warfare appendix of an OPLAN.

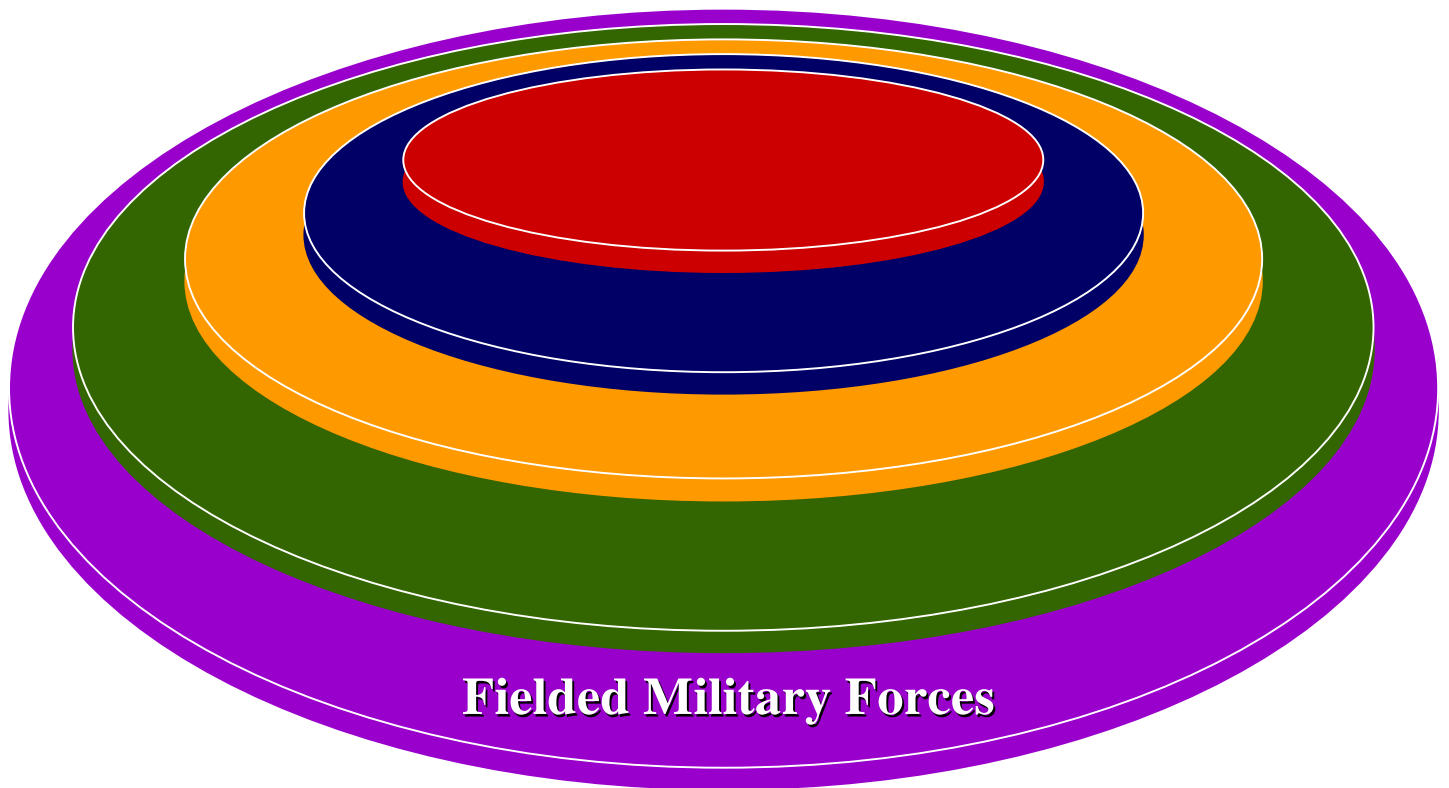
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NOTE TAKER

OER is an ongoing endeavor that begins long before hostilities and continues throughout the planning and execution of campaigns. Intelligence production organizations, such as DIA, NSA, CIA, and the theater JICs dedicate thousands of man-hours to the effort.

Beware of myopic viewpoints or tendencies toward ethnocentrism.



Examples of needed information:

History	Forces:	
Geography		Enemy Orders of Battle
Weather		Recent War Experience/training
Culture		Doctrine/Strategies
Religion		Support capability
Political Systems		Geopolitical Objectives
Economy		Potential Strategies
Infrastructure		Leadership personality and training
International Relations		

Examine these with an IW eye.